Public Hearings
CREATING AN EXPECTATION OF SERVICE
AN INFRASTRUCTURE TO SERVE AMERICA
JUNE 20, 2019

PROGRAM 1:00 P.M. - 4:00 P.M.

OPENING STATEMENT AND REMARKS
Dr. Joe Heck, Chairman

PANELISTS TESTIFY

PANELIST Q&A
(two rounds of questions directly from Commissioners)

PUBLIC COMMENTS
(individuals will have two minutes to relate their comments)

CLOSING STATEMENT
Dr. Joe Heck, Chairman
USA, INC., SENIOR ADVISOR FOR OPPORTUNITY YOUTH UNITED

DR. DOROTHY STONEMAN, FOUNDER AND FORMER CEO OF YOUTHBUILD

Secretary of Defense for Reserve Affairs.

Reserve Command and as the Deputy Director for Mobilization in the Office of the Assistant
the Senior Executive Officer to the Chief of the Air Force Reserve, the Commander of the Air Force
Kosovo, Hungary, Iraq and Afghanistan. He was commissioned in the Air Force Reserve in May 2003.
Super Galaxy aircraft supporting Air Mobility Command’s worldwide airlift mission.operations in
the 439th Airlift Wing, Westover Air Reserve Base, Massachusetts, which is home to eight C-5M
Controller, a C-130E Hercules Pilot Prior to his current assignment he served as the commander of
and a C-17A Globemaster III Pilot. During this time, he flew numerous combat missions supporting

YouthBuild students have produced over 35,000 units of affordable
wages for services provided, and job and college placement. 180,000
education, hands-on job training, counseling, leadership development,
people who left high school without a diploma. It incorporates
a full-time, year-long, national service program for low-income young
adults dedicated to ending poverty and injustice in America. Stoneman also serves on the
Harvard Board of Advisors for Public Service.

and tribal communities since YouthBuild was authorized in federal law in 1993. Stoneman received
the MacArthur “genius” Fellowship (1996), John Gardner Leadership Award (2000), Skoll Award for
Social Entrepreneurship (2007), Harvard Call to Service Award (2011), and America’s Promise
Award (2017). She is currently senior advisor to the National Council of Young Leaders that is
building Opportunity Youth United (www.OYUnited.org), a grassroots movement of low-income
young adults dedicated to ending poverty and injustice in America. Stoneman also serves on the

Dr. Ben Ho is an associate professor of behavioral economics at Vassar College who applies economic tools like game theory and experimental
design to understand social systems such as apologies, identity, fairness and attitudes about climate change. Before Vassar, he taught MBA
students at Cornell University’s Johnson School of Management. Professor Ho was also lead energy economist at the White House Council of
Economic Advisers, and has worked and consulted for Morgan Stanley and several tech startups. Professor Ho also teaches at Columbia

University where he is a faculty affiliate for the Center for Global Energy Policy. His work has been

Dr. Dorothy Stoneman, founder and former CEO of YouthBuild USA, Inc., senior advisor for Opportunity Youth United

Dorothy Stoneman is the founder and former CEO of YouthBuild USA, Inc., and a long-term advocate for national service. She graduated from
Harvard in 1963 and joined the Civil Rights Movement. With East Harlem teenagers, she started the first YouthBuild program in 1978. YouthBuild is a
full-time, year-long, national service program for low-income young people who left high school without a diploma. It incorporates
education, hands-on job training, counseling, leadership development, wages for services provided, and job and college placement. 180,000
YouthBuild students have produced over 35,000 units of affordable housing in America’s most hard-pressed urban, rural,

Mr. Dakota Wood, Senior Research Fellow for Defense Programs at The Heritage Foundation. At Heritage, he focuses on matters pertaining to
DOD and the military services and is the editor of the Foundation’s Index of U.S. Military Strength. He holds degrees from the U.S. Naval Academy
and the Naval War College, and earned meritorious distinction from the Marine Corps’ School of Advanced Warfighting. While in uniform,
Mr. Wood served as a strategic analyst for the Commandant of the Marine Corps and, later, while assigned to the Office of Net Assessment. Following retirement in 2005, he helped to stand-up the
National Biosurveillance Integration System, a DHS effort to provide earliest warning of biological
threats to the U.S. From 2006 to 2011, he served as a Senior Fellow at the Center for Strategic and
Budgetary Assessments. Following his time with CSBA, he served as the Strategist for the Marine
Corps’ Special Operations Command. Wood and his wife, Dixie, have three grown children.