The National Commission on Military, National, and Public Service (the Commission) held a meeting on July 19-20, 2018, in Waco, TX. The meeting concerned organizational and other pre-decisional and deliberative matters and was closed to the public pursuant to Public Law 114-328, section 554(b)(3).

**Attendance**

Commissioners present:

- Mr. Edward T. Allard III
- Mr. Steve Barney
- The Honorable Janine Davidson
- The Honorable Dr. Joseph Heck
- Ms. Jeanette James (July 19 only)
- Mr. Alan Khazei
- Mr. Thomas Kilgannon
- Ms. Shawn Skelly
- The Honorable Debra Wada

Commissioners absent:

- The Honorable Mark Gearan
- Ms. Avril Haines

Staff present:

- Kent Abernathy, Executive Director
- Paul Lekas, General Counsel
- Jill Rough, Director of Research and Analysis
- Jeff McNichols, Deputy Director of Government Affairs and Public Engagement
- Peter Morgan, Deputy Director of Operations
- Other Commission staff (present for portions)
July 19, 2018

Business Meeting

Beginning at 0800 CT, the Commission held a business meeting. The Chairman moved to close this and other business meetings to occur on July 19-20 because pre-decisional and organizational matters would be deliberated. All Commissioners present agreed.

Chairman Heck then moved to approve minutes from the June 2018 Commission meeting. The Commission voted unanimously to approve the June 2018 minutes with minor amendments.

Mr. Abernathy provided the Commission with an overview of the events planned for July 19 and 20. Thereafter, Dr. Rough briefed the Commission on the staff’s research plan for the next six months and engaged with Commissioners on various questions. Dr. Rough then briefed the Commission on the status of deliberations of the Propensity To Serve Work Group.

The Commission then engaged in a deliberation about issues for the Ends, Ways, and Means Work Group to consider as it continues its deliberations into issues that cut across those being considered by the other two work groups.

Mr. McNichols provided Commissioners with an update on the staff’s engagement efforts. He informed Commissioners that they would receive a further briefing at the August meeting.

The Commission then turned to issues being considered by the Selective Service System Work Group. Commissioners deliberated various issues to provide the Work Group with guidance as it continues its deliberations.

Work Group Deliberations

From approximately 1030CT to 1200 CT, Commissioners met in Work Groups to deliberate issues concerning the matters within the scope of their respective Work Groups. Accounts of these sessions are set forth in internal memoranda for the record (MFRs).

Business Meeting

The Commission reconvened at 1226 CT to continue its business meeting. Commissioners who attended the partial Commission visits to Iowa and Illinois, which occurred on June 26-27 and June 28-29, respectively, provided briefings. Ms. James briefed the Commission on the events held during the Iowa trip, which four Commissioners attended. Mr. Khazei briefed the Commission on events held during the Illinois trip, which four Commissioners attended. Mr. Allard briefed the Commission on visits to two Selective Service System sites that occurred in Illinois. Accounts of meetings held during the Iowa and Illinois trips are set forth in several MFRs.

Outreach and Engagement Events

At approximately 1330 CT, Commissioners departed for a series of engagements in Waco and nearby Clifton and Cranfills Gap. Commissioners split into two groups, with Chairman Heck,
Dr. Davidson, Mr. Allard, Ms. James, and Mr. Khazei remaining in Waco, and Vice Chair Wada, Mr. Barney, Mr. Kilgannon, and Ms. Skelly traveling to Clifton and Cranfills Gap.

The Waco-based group held discussions with federal, state, and local civil servants and with faith-community leaders and volunteers. These discussions are recorded in MFRs. The group then hosted a public meeting at the Dewey Community Center.

The group visiting Clifton and Cranfills Gap held discussions with local faith leaders, civil servants, and volunteers. These discussions are recorded in MFRs.

July 20, 2018

Work Group Deliberation

From approximately 0715 CT to 0800 CT, members of the Ends, Ways, and Means Work Group met to deliberate issues concerning the matters within the scope of the Work Group. Ms. Haines participated by phone. An account of this session is set forth in an internal MFR.

Business Meeting

The Commission reconvened at 0935 CT in Fort Hood, Texas, with eight Commissioners present. Until approximately 1010 CT, Commissioners engaged in a discussion of the various discussions and engagements that the different groups of Commissioners had held on July 19 in Clifton, Cranfills Gap, and Waco, Texas.

Executive Session

From approximately 1015 CT until 1100 CT, Commissioners convened an executive session outside the presence of staff.

Outreach and Engagement Events

From approximately 1100 CT to 1200 CT, Commissioner met with a group of active duty non-commissioned officers at Fort Hood. An account of this discussion is set forth in a separate MFR.

Thereafter, Commissioners split into two groups to continue discussions at Fort Hood. A group consisting of Vice Chair Wada, Mr. Allard, Mr. Barney, and Ms. Davidson held discussions with children and spouses of military members. A separate group consisting of Chairman Heck, Mr. Khazei, Mr. Kilgannon, and Ms. Skelly held a discussion with a group of active duty mid-career officers. Accounts of these engagements are set forth in separate MFRs.

These sessions concluded at approximately 1400 CT.

Prepared by Paul Lekas, General Counsel

Adopted by the Commission on August 16, 2018